# FINANCIAL TIMES 



Juppé promises cuts in French tax and spending




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Awards for FT journalists







Dal with Us follows pressure from France
Europe secures
greater role in
Nato operations

Japanese mortgage lender fails with \$3bn debts


## Athens attacked for work on

 Bosnian Serb telecom project
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UK steps up veto policy in EU over beef ban
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The Brish vet The British vetoes came juss
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European Coomission boped
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the ban Tbe UK's policy of noo-
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Mr Ivan
Yates, the Irish culture minister, warred tbat
Britain's stane could backirire.
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member states is that they get as member states is that they yet as
bilody.minded as the British
Mr Karel van Miert, the Bel.

,

## Havel tries to broker new coalition



## Chechnya shrugs off Yeltsin 'victory'

Russia's writ does not run far beyond the capital, writes Chrystia Freeland



## Polls boost president's re-election hopes

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Intensive negotiations gre







## Go-ahead for UK to join arms

 agency Reach, adid Cempan neaders
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 Portilit said at the Western
Quropean inion of whith the
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## Chrystia Freetand Mresideont Boris Yeltsin's bid Por reelection reecelved a psybroperical hoost hen an opinion poil with a hepntatlon for independence in him on par with $h$ is Althongh several other opin  




EU finance ministers' decision suggests flexibility over the Maastricht criteria

## Danes join Emu elite on budget deficits

Clarke the OK chhancellor, said the



Denmark yesterday Joingod an exclusive judged to meet the Masatricit treats's haed the embuger desicicis. burt of being put The arreement on Denmark, reached Luxembourg, sugesest that EU leaders
will apply flesibility wben judging currency in earty 1998
cit to 1.5 per crmed their budget defi.
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EUROPEAN NEWS DIGEST
Nastase behind in mayoral race
Oppoitho mayoral candidites appeared tobe in ithe iead in









Croatia given human rights list
 peace proccess for aimimssion to the organisation, the






French video promotion dispute










Belgian power utility targeted The European Commission has written to the electricity
utifity, Klectrabel Belgium's largest company by murket
 Mr Karel Van Miert, conmetition commissioner, told Eiectrabel, which supplies 92 per rent of Belkian electricity,
had ${ }^{\text {serfions }}$ concerns
the contracts would prevent new competitors entering recenty been The contracts have recently been prolonged to 030 years,
 porpent The commissioner has stiven Electrabel one month 10
porme up with sumpested ichanges to the



EU works council for Toyota
 Cermany, the UK and Beigum Mr Thatso Takahasdit the

 Federatail
curnell directive thet will come into legal force acrosss Europe,
except tin the UK, on September 22 . The o ompany stressed that


Shooting on Cyprus 'green line'





 ECONOMIC WATCH
German company failures rise

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| western Germany the number of corporate insolvencies went un by 6.6 par cent to 4.344 , while in the east they increased by |  |
| why b. 6 per cent to 4,344 , while in the east they increased by 38.2 per cent to 1,746 . The east accounts for almost 30 per cent |  |
|  |  |
| of ail German insolvencies. The total amount of money owed to creditors has been pat at about DM11bn ( 57.2 bn ) for the |  |
| to creditors has been put at about DM11bn ( 57 .2bn) for the <br> whole of Germany, about DM3.4bn more than was owed at the <br> beginning of the year. <br> Wolfgang Mitizehous Frankfurt |  |
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| December from 97.7 in November and was up trom 94.7 a year |  |
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|  |  |
| - Finnish retail sales in March fell 0.1 per cent from a earlier, with wholesale sales down 4.6 per cent year-on |  |


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## OUR STRATEGY

Achieving goals takes a special mix of skills.
Passion and planning. Individualism within

Finance ministry embarrassed by scheme to help football clubs meet arrears

## Portugal scores own goal on tax

| Sy Poter Wise in Lisbon | throngh as a decree in what appeared | "Bosinesses and ind indiduals who |
| :--- | :--- | :--- |

Islamist party's no-confidence motion increases chance of early election

## Turkish MPs set up showdown vote

| By John Bartam in Ittanbut | leader, said yesterray "this shows again | in | tion to prevent ber tiking office as |
| :---: | :---: | :---: | :---: |
| key's parliamient yesterias yoted | Yalmaz insist on staying, he will be | elections. making it the largest party in | under |
| whelmingly to bold a no-confidence | forcibly." Refah took 335 per | ent Mr Y Y maz's fractious coali. | formula She and Mr Yllmaz are fight. |
| Sorth-old minorit | 'Ciller is a marked | e |  |
|  |  | n now on | . |
| Two birds of the sso-men |  |  |  |
| te, in | cent of the votes in 41 districts on Sun. | tion with Mrs Tansu ciler's rival con- |  |
| in 10 c |  | 促 | Harriyet |
| - |  |  |  |
|  | bou |  | a True Path cabinet minister, is also |
| uch the rote |  | tions into corruption allegations | ber hepartes |
| kely to be held on Saturiay. | nance in a national electio | against be | og of the party's |

## Polish board of sell-off fund sacked

| tophe | Pawlak, the head of the Polish Peasamt party, the funior part ner in the raling coalition, | $\begin{aligned} & \text { take } \\ & \text { shtp } \end{aligned}$ | appointed to head the supervisory board of the listed Warta insurance company, bad | Investment of the US were dismissed as managers of Fund 11 by their Polish partners - |
| :---: | :---: | :---: | :---: | :---: |
| The Poilish government bas |  | at a fee of 20 zlotys ( 57.50 ) | repeatedly accused the fond | KiNK Finance and Investment. |
| threat | programme for giving foreigs | The goverament |  | The dismissal of Pand 13's |
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| fands set up ander the scheme. |  |  |  |  |
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## Q UNITED NATIONS CONFERENCE

 ON URBAN DEVELOPMENT
## Battle lines

 drawn up on key issues
## 

 tuter should share resporsibil-






 Like the and many democratic coun. in thath the plamanung and mand

















Libya trapped in inertia by "curse of oil'
James Whittington finds an economy as much undermined by mismanaged abundance as by sanctions


## Bahrain accuses Iran of plotting armed revolution



## namoum wesoness

'Steady flow' of Iraq smugglers
 spokesman sjidy yesterdiay.
 there has been a steady flow, We are diverting one vese
every three or four days on average, Commander $T$. Michrearr sadd
He added that
He added that eifht vessels, four crarrying diesel fuel and
Tour dates and fertisiser,
Soure tive tried to escape into
Somene tried to escape into Iramian territocial waters, but were
stoppeed
So far this year 36 vessels from Iraq - which last nonth


Kaunda's top aides held






De Klerk outlines agenda








Moroccan siege stand-off

 the Moroccan L Labourr Uuion, where the strikers have been
holed up since May 20 . holed up since May 20.
More than 1.000 men Mor than 1.000 men and women are estimated to be packed
into the threstorey nuilding. They are crammed into every
available space inctud availible space, includimg the cellar and roont where dozaens of
youtus could be beard yesterday chanting slogans and waving



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## Code of conduct for toy makers



## strong growth <br> Repubian standard-bearec hopes for senate progeress on bills

 ahead for USolution
ndibers

| By Mlachael Prowse In Washlngton | growth in 1994 - a surge that prompted the Fed to tighten |
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| The US index of leading |  |
| icators rose for the third | Anvil, following e revised 03 |
| cutive month in |  |
| robustly in com | ${ }^{13}$ per cent leap in Pebraary. |
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| Separately purchasing mar- | month to 493.3 per cent against |
| rs repo |  |
| es in manufacturing |  |
| and the Commerce D | reflecting a mild expansion of |
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| expe | ats |
| The figures followed reports |  |
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| home sale |  |
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| mg momentum faster than | prices of agricultural products. |
| expected Some analysts |  |
| coold raise shorttermm interest |  |
| es at its next policy meeting | had appeared to ease . |
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| Richard Waters New York | ins by employers to bay re parts from suppliers |
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| set to go on strike frem. | er-paid, non--nvionised workers. |
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| US about $j$ | ists when the company agreed |
| he members of | to set limits on the extent of its |
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| and Aerospace Workers | Mr Jerry Oulson, head of the |
| $\checkmark$ four-year contract, setting | which rep |
| stage for a walkout. | mell Douglas workers, |
| he unrest at the pl |  |
| ch make military air | se |
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| bly ines in North Amer- | McDonnell Douglas enjoys |
| ica to a halt in March | some of tit highest p. |
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| By Jurek Martin, us Edftor, in Washington |  | rest of the year of the 4.3 cents a gallon tax on petrol cas Mr | emoos to mark his depart |
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## Venezuela agrees IMF deal



Changes in US merger guidelines proposed By puatumbitiont fis

## The selling of a Brazilian super-state

Angus Foster and Jonathan Wheatley assess progress of privatisation in São Paulo



## Chileans put time at centre of education

Longer hours are seen as a lesson for other would-be reformers, writes Imogen Mark




The foundation of Japanese culture is modesty.
So while it's trua Japan Airlines has
tha world's largest fleet of 747s and
carries more passangars on more flights from more Europaan citias to Japan than anyona alsa, we'd rather not talk about it.

Call your local JAL offica, or contact your travel agent. We'll let your flight
with us speak for itself

## JLL <br> Japan Airlines <br> BEITER APPROACH TO BUSINESS

# Japan backs EU role in chip negotiations 



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LA may





CONTRACTS \& TENDERS
LESOTHO HIGHLANDS DEVELOPMENT AUTHORITY LESOTHO HIGHLANDS WATER PROJECT - PHASE IB

## CONTACT LHDA 2007

## MOHALE TUNNEL

## INVITATION TO PREQUALIFY

The Lesotho Highlands Development Authority (LHDA), a parastatal body constitutued under the Ministry of Natural Resources of the Government of Lesotho, is responsible for he implementation, operation and maintenance of the Lesotho Highlands Water Project LHWP) within the boundaries of the Kingdom of Lesotho (KOL). The LHWP is a ational project between the KOL and the Republic of South Africa (RSA) and its The IHDA hereby invites wroser from the KOL to the for Prequalification for Contact LHDA 2007, Mohale Tunnel, a part of the Phase IB development.

The Works will comprise approximately 32.0 km of concrete lined tunnel of excavated diameter approximately 4.6 m with concrete lining thickness nominally 300 mm , ssociated access provisions, venuitation shafts, tomel milet and outet works and outer associated works. The route of the tunnel is trough basalts of the Lesotho Formation occasionally intersectedby dolerite dykes. It is anticipated that the excavation would be performed by two hard rock tunnel boring machines.
The estimated value of the Works in Lesotho Maloti is M650 million (US $\$ 150$ million). It is expected that financing for the contact will be provided by way of export credit inancing for foreign sourced supplies and services, and commercial financing for the local portion.
Construction is programmed to commence during the last quarter of 1997 and the Works are to be commissioned for the delivery of water by 01 January 20003
Prequalification Documents will be available from 17 June 1996 and a Prqualification Conference will be held in Lesotho on 10 July 1996. Applications for Prequalification Documents, clearly stating organisations, person responsible and title, address and contact facsimile and telephone numbers should be made in writing to the Consulting Engineers at the following address:
The Project Manager
Lesotho Highlands Tunnel Parmership (Mohale)
Private Bag A394
MASERU 100
MASERU 100
Lesotho
Att: Mr G A Featherstone
Fax: $\quad(+266) 310256$
Telephone: (+266) 314685
The closing date for the receipt of completed Prequalification Documents at the offices of the Lesotho Highlands Development Authority will be 30 August 1996


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## Employers

 urged toact on child workers


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$\frac{\text { woun mue tivesoest }}{\text { GE in Russian }}$ jet engine link


Korean Air to boost fleet size







Mumitions groups join forces






 E. Iran wil order 10 more oil carriers after talkng delivery of
the first of Ive 80,000 -tonne oil tankers froma Daewwo, the





## TENDÉR ANNOUNCEMENT

HUNGALU Hungarian AJuminumi Industrial CO. Ltd (hereinatior retorned to as the contracting Party or Hungalu Rt') Invitos bids in


The registered capital of AlOXID Ltd:
HUF 2071.410 thousand Bide may be subnitted by specitying the bid pric for a quis
reprasemting $90 \%$ of the regititered capital of ALOXID Lid.

A quota with a rounded nominal value of HUF 207.140 thousand, representing $10 \%$ of the registerad capital shall be


 ,
The purchase price mey be pald in cash only, neither deferred payment nor payment in instalments will be accepted by he Contracting Party. Bidders may not use the E-toan faccity. Foreign bidderss may submit bids in which they deternine

Paticipation in the tender is subject to purchasing, against eigning a confidentiality agreement, for a purchase price of
HUF $120.000+\mathrm{VAT}$, or a corresponding convertble ate quoted by the Hungarian Credif Bank (MHB) for the day of the peyment of the above purchase price, the detailed
 Memorandurn prepared by ALOXID LUo. comtaining the major econontivic data doemed material
documents referred to In the information Memorandum are avaliable in the Hungarian language.
The above HUF $120.000+$ VAT. anount, that ls, altogether HUF 150.000 shall be payable in cash, or shall be transferred
to the Hungalu Rt'e account No. 10200971-20100690-00000000 keptby the Hungatian Credit Bark (Magyar Hatill The tender docummertation shal be evailable only against presentation of a cheque or transfar cortificate evidencing payment of the above amount.
The price of the tender doun Maxion may not be reimbursed by Hungalu RL on no accoum
The Contracting Party hereby draws the attention of the bidders to the fact that the total assets of ALOXJD Lta. are rented
for the term until 26 Oth Oecember, $1998+6$ monttis (shut-down perioc), and the tonant has the right of preemption. The tender documentation shall be avalable at the Secretariat of the Pivaatisation Directorate of Hungalu RL, in Room
419. ., at 85 . Margit krt., Budapesti, I. from 5th June, 1996 , on working days botwoen 9 a.m. and 11 a.m.
Telophone: $36-1-1.75-48-19$, Telefax: $36-1-175-58-02$
Brdders shall, as an eamest of their bid, deposit, not later than the final date of submission of bids, a bid bond of HUF
10 millon to the account No. $10200971-20100690-00000000$ opened for this purpose ty Hungalu Rt. with tha Hung

 enclose an English translation to the Hungarien version of their original copy marked as ,ongiginal". Foreign bidders may

Envelopes sthall bear the marking:
ALOXID TENDER"
Bids shall be evaluated on the basis of the conditions oet forth in the tender invitation. The Contracting Party heroby
Bidder shall raccoles and secept that the winer of 1
Bidders shail recrognise and accept that the winner of the tender shall, within 30 days trom the date of notification of the articipation in the tender stall be subject to the bidder undertaking to maintaln the bld for 120 days from the date of submission thereof.

Inormation on tre tender and on major data and characienistics of ALOXID Ldd. is avaliable at
HUNGALU Ft, Dr. Pal Szabo, Chief Executive Officer, Telephone: (36-1)-156-1846, talefax: (36-1)-175-6494

NEWSE ASIA-PACIFIC

## HK magnate may compete for top post

## p. ine:n forces







## Official raid irks investors in Vietnam



## ASIA-PACIFIC NEWS DIGEST <br> Matra quits Taipei metro

 ofircials ont of the country in a payment dispute with the city
government offcicils said. The eleevated Nlucha Line stopped operations for six hours and reopened only after onc of itit tw
contronling computers was repaired, a spoliesman of Tapei
Rapid Rapid Transit said.
Mr Chen Chaowi
Mr Chen Chao-wei, transit company president, said Matr
had responsibility
which broke down to thepir the compune

 the company's interest and cur expenses,", arter talks with
Taipei's Department of Rapid Transi Systems filled over fion
 complete the metro system. Rut the rapid transit departmeni corpued some defeects remained that needed to ob worked out
abefore it would give Matra final payment and the bood. When
bel

Thai inflation declines again



 cent in Aspril




Seoul scandal hits bourse The Seoul bourse yesterday fell 12 per cent as prosecutors
chaimed several officals at South Korea's Securities
Supaed sor Supervisory Board were allegedly Involved in a corruption
scandal The Seoul general share index declined to 897 In
 would damage the market were eased by an announcemeot
from prosecutors that finance ministry oficials who deal with stock resulation bad been cleared of any urongdoing Prosecutors have not offered many details in the first
disclosed case of alleged coruption invoving the SSB,
main govermment agency trat toversees the Seoul bourse. The
 ailowed a sman telecoms company to one isted on the

India 'pledged to reform and high growth'

| Shiraz Sidiva In New D agoncies | Congress parts, which is supporting the United Front from the outside |
| :---: | :---: |
| Mr Pr Chidambaram, India's | The government was com |
| ce | mitted to channelling the bulk |
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Sri Lankans pray for rain as hydro-power shortage grows
Energy crisis has hurt growth prospects, writes Amal Jayasinghe





## US group to open \$50m plant in N Ireland



## Host cities hope soccer and tourism prove profitable mix



The Financial Times plans to publish a Survey
on
World Coal Industry

## on Friday, July 5.

Do you want to reach senior decision makers in the world coal mining and equipment business? Contact Anthony Hayes He will teil you how
Tel: +44 1214540922
Fax: +44121 4550869 :

on Monday, June 24.
The survey will focus on the policies of the new administration - The challenge faced by the country of monetary unlon Spain's
privatisation programme, banking, competitlon and much more © its music and dance culture.

For further information, please contact
. Ewa PlaczekNeves on +440171873 3725, Faxi +44 1718733204 or Edward Macquistan in $+34 \cdot 13770061$ or fax: +3413770062

## 

## 'Sons of Searle' run most of the industry 

 $\cdots$
## Seeking outside help is key to success



 of chips and circuit boards pets them and the UX com-






- finamee Start-ups turn to US for funding Mitarielus, we cith has haen the British infarmation tech
nology sector, wille bight tech. nology entrepreneurs bave
somewhat jamendiced view of
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many UK start ups turn to US many Uk starr-ups turn to US
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keet debuts Among the UK based compa-
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software granp.
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 More reeently, Planing Sciware company formed by a
grop of former Lucas hadus
tries sof flooted on Nasdaq at sins a
share, Withim a week, shares

 of 80 . contrast, Triad, the soft ware and systems consultancy
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March and posted pretax prof its of cz .1 m im the year to
March 31 on turnover of
ci1.7m, was valined at only E334m when it came to marke
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Britat has built np a soidic

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 recent report on the wellerail
sector prodced by Mr Precard
Holway. one Iddependentand ysten notes that "there has
bear a major rerating of soft-
ware and computer computing

 increased hy
nearely four
the FTSE 100 .


## 

## Leading innovators meet both triumph and disaster

Hermann Hanser The 47.-earold Anstian-born physi-
cist and hligh techmology entreprenemr
. woried dor Mr Clive Sinclisprrenemere
becoming joint founder of Acorn Com becoming join.
puterin 1 Icrorn. like Acorn like other high.tech start.
ups spawed by the 1970 s "Cambridge
 phenomenon, ilourishod or a while,
helped by the success of the BBC,
Nicico which it desigen and manufac.
 "to the litte guy". face of ferce comm-
However, in the fan petition the company nearly failed in
the midd 12805 and had to be bailed out be mity Outreth That collapes cost
 Overall he has trarted 20 companies
and although he is


$\qquad$
David Potter




## Help from Deutsche Bank

Germany's biggest bank is focusing Germany's biggest bank is focusin




daplication. Wrin raunhofer's help, the

 technology treonis anden finnncing
prozames. with arepanal
breakdo

 prondurt divelopment and
maxketing
Why







 recelving greatar attention
Sperialised venturecapital companies - of which thene are
fewin in Germany
are rigorous in


## BUSINESS OPPORTUNITIES



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| Singer \& Friedlander <br> Factors Limited <br> Tailored working capital facilities. <br> Immediate Ressonse promised. Costs comparable with overdraft rales. <br> Siuger \& Friedundor Factors <br>  Telephone: OT |  |
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| Do You Have a Problem with yoar Small Lot Distribotion? Dyammic Company Secking to Expand <br>  <br>  <br>  |  |
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|  | Precision Components Manufacturer requires own product range. Possibly Under License Contact: Versatex Ltd Fax 01753580252 |
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## THE WORLD SHIPPING INDUSTRY

# Bright at first, but changeable later <br> Seaborne trade is 

 booming, but strong cross currents will be felt world shipping wonference in Charles BatchelorD $\begin{aligned} & \text { shospects for the world } \\ & \text { shinping } \\ & \text { should be be bright }\end{aligned}$ used to restran unbridled com- god returns are available ences agreements - is urder one of the most buoyant sec.
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stlaking of a passenger ferry io European waters to focus
attention on the shipping industry and then the interest
is generally critcical
At the comerclal level the is generaly crrtical
Ant the commercial level the
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"Regina Mærsk" Delivered by Odense Steel Shipyard Ltd. in January 1996


## Odense (f)Lindo <br> Odense Steel Shipyard Lad.




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sevice and a modern fleet of vessels that meet the highest industrinil slandard.
Another way Eleston is the quality slandard into the next millennium.


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## Ferrios: by Geoff Dyer <br> Fast cats are on the prowl

While older vesse are being made catamarans are all the rage
When Sea Containers, thee
property and transpers .rrue
which owns Hoverspeed. intro-.

 plained
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Six Six summers later and
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Ferries rule the waves where the British sun never set


## E Shipbuildinge by Stefan Wagsty

Europe's yards put value before volume

| Old European shipyards are beating an untidy reareat before tough Asian rivals |  |
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## The role of London: by Charles Batchelor <br> Under siege on the River Thames <br> London must do

London must do international preeminence as the ndustry's focal cit The decline of tbe Britlsh
 nence as a shipping centre
nould be endanged. Two
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lighted this issue, one identitr-
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## RNANCAL TMES TUESDAY JTHE 4196

日The maritime power of Greece：by Nigel Lowry

## Hellenes＇thousand ships

helped by the shee profusion of official agencies and national registers

polluntion occurs it criticised
governments for falling to governments sor fialing to
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for failing to install sbore．
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The safety of bulk carriers The sasety of bulk carriers
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1980 with the loss of its entire 44strong crew．The discovery
of the vessel．under nearly
three miles of water off Japan

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protection of the envinnment prare of the of cuthure onvironment
They mupiping．
The made propitite not afterthoughts．＂ The main problem facing
mo is persnading govern ments sppeedily to implement agrreed，Even relatively simple improvements can take tiope to
be adopted A scheme to pro－ be adopted．A scheme to pro－
vide every stop with a unique was due to take effect last Jan－
warr＇ has stid not upon by many governments
and shipowners．Mr 0 O Neil warned in March
This schene．first introduced
an nine years ago，would allow
ship to be dde how many times it changed owner．
schem
lig or name．＂The involves no cost for the induss
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Britain for a m more
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## The list of

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## groundings

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Higher While north European coun－
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tougher standards．those bor－





National traditions explain why Greek owners control merchant fleet
Firty years after Greeee rebniit its
avaged neet from 100 American smpias war carge ships，its shmppican sumpins ind
appears to be on the crest of a wave． appears to be on the crest of a wave．
Sargest mescharec has controled the
tarchant neet in the world and largest merchant Ieet in the world and
has been eppanding it every year．In
April，it reached an aggregate of 130 m deadweight tons，or more than 16 per remt It is hargoctorexplain ther than thy trad
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 In the future．Apart trom the risky repr－ oo sell to investors．Greek shipown
themselves advance many other reaso
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moment to buy or sell a vessel and many moment to byy or sell a vessei nnd many
have made their initial fortune throngh
asset plays At

## BORDERLESS

Wherever people live，NYK delivers

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## Financing optionst by Charles Batchelor

## Steering a new course

Owners find that the banks are not only source shil ping Bank lending has dominate
the market for shippln fine market for shipplag
finate over the past two pear
bnt bankers detect sioms tha
 ancing options．
Shipowners
are starting to tap the corporate bond marke erres see as che inst step towards using the equity marksts．
Meanwhile leasing．widely uged in the airline and railroad
wagon sectors，is starting to make inrouads into statipping ＂The indusstralised sectors $o$ ．
shipping－chemical and car suaping－chemical and cap
cafters and oin tankers，which
offer the promise of more sta offer $\begin{aligned} & \text { Lie promise of more sta } \\ & \text { ble }\end{aligned}$ use the US capital makkets， prestdent at Clitibank Shipping The shipping comparies are
starting
they can see the value of $10-20$ year man mee plan for the longer term lies
behind a growing use of lease Catibank expects leasing to Casbanank expects leasing to
account for as mucch 5 pe
cent of total shipping tinanc ceat of total shaipping trinance
this year，up from 122 per cent
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#### Abstract

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## FACIA GROUP

Contessa (Ladieswear) Limited
Oakland Menswear Red or Dead Limited
Torq Fashions Limited
(all in administrative receivership
Sock Shop Holdings Limited
The Joint Administrative Receivers offer for sale the business and assers, and in the case of Sock Shop Holdings Limited the shate capital, of the above subsidiaries of Facia Limited as going concerns.

|  | Type of business |
| :---: | :---: |
| Contessa | Specialist lingerie and nightwear retailer with 123 outlets |
| Oakland | Fashion menswear retailer with 31 outlets |
| Red or Dead | Leading edge fashiou designer, retailer and wholesaler with international reputation |
| Torq | Costume jewellery, watches and accessories retailer |
| Sock Shop | Specialist socks, hosiery and underwear retailer with 95 outlets and a developing overseas franchise operation |
|  | - well established retail brand names- mix of own label and other brands $\quad: \quad$national chain of retail outlets, with strong presence <br> - key retail locations <br> in the South East <br> - distinctive retail positioning |

For further details relating to the group piease contact the following:

Group Enquiries Tony Thompson at KPMG, PO Box 730, 20 Farringdon Street, London EC4A 4PP Contessa/Sock Shop Mike Blake at KPMG, Arlington Business Park, Theale, Reading RG7 4SD
Oakland/Tory Steve Trehame at KPMG, 1 Forest Gate, Brighton Road, Crawley RH11 9PT Red or Dead . Julian Walker at KPMG, PO Box 730, 20 Farringdon Street; London EClA 4PP.

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- Elegant pubbic rooms incl. ren

AA 3 Red Siar, 3 Rosettes
Option to acquira further surrounding grounds with Permission for 18 hola golf course.'
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Telephone: 01714913026


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CLUB CLAVERDON, CLUB, CLAVERDON, NEAR WARWICK
On instuctions of Joint Administrative Recolvers,
NTombs \& A Menzies, Robson Rhodes Impressive country house hotel 8 leisure complex, in
about 40 acres grounds between Strattord-upon-
Avon about 40 acres grounds between Strattord-upon-
Avon \& Birmingham. Bars, restaurants, meeting
rooms roioms, 18 e.s. bodrooms, squash courts, indoor
pool, gynmastum, all weather ternisis courts, pitch \& pool, gynmassum, all weather tarnisis courts, pitch \&
poutt golf course, fiy fishing lake, ctub house \& bar.
 94). TVO $£ 1.391 \mathrm{~m}$ tor Y/E Dec 95 . CONTACT MERVN CUHYY: 01225641642
ROBERT BARRTY \& Co
TME LANSDOWN GROVE HOTEL, BATH






## 

## AMSTERDAM

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 Pefform worts by Berg and

1 ATLANTA
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 CONGALTIMORE



2Martin Wolf Japan's savings surfeit
The exceptionally high Japanese propensity to save explains-many of the couptry!s


Patrick Harterson reports on the marketing bonanza surrounding the Euro 96 soccer finals.

## A whole new ball game scores a winner



For more than a century and a half, Patel. Philippe has been known as the finest watch in the world: The reason is very simple. It.is made differently. It is made using skills and techniques that others have lost or forgotten. It is made with attention to detail very few people would notice. It is made, we have to admit, with a total disregard for time. If
 a particular Patek Philippe movement requires four years of continuous work to bring to absolute perfection, we will take fowr years. The result will be a watch that is unlike any other. A watch that conveys quality from first glance and first touch. A watch with a distinction: generation after generation it has been worn, loved and collected by those who are very difficult to please; those who will only accept the best. For the day that you take delivery of your Patek Philippe, you will have acquired the best. Your watch will be a masterpiece, quietly reflecting your own values. A watch that was made to be treasured.

毒<br>PATEK PHILIPPE<br>geneve

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Bosnia elections likely to lead to partition


Russians will be more than usually anxious about age

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$5 \in$-year-old Russian man feels St-year-old Russian mas
uppon reading these two
articles. Please don't leave that poor
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confused.

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Climate change stance not negative



Fraik Pichter,
 Casting out EU net provider From Ir II Ion Harison.
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the Chantunity cand develop as
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| FINANCIAL TIMES |  |
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| Number One Southwark Tel: +44 171-873 3000 Telex: Tuesday J | Brdge, London SEI 9HL 922186 Fax: +44 171-407 5700 une 41996 |
| The <br> tax b | rench urden |
|  | rates are among the highest in the industrial world. at nearly 56 per cent, yet the ratho of income tax revenues to GDP is among the lowest. <br> The system's other major fariling <br> a direct consequence of the first employment income. Relitive to rity payioll taxes are the highest cent rate of Vat, and you have a system designed to ensure that the only people who pay for the erty alleviation are the poor, or those who are kept out of work by costs <br> Juppe's preview yesterday of the five-year tax reform plan be will be presenting to pariliament in the autumn showed that he under imvolve. First, lower income tax And second, broadening the base of many soccial securn away from payrolls. The worry is that the government will be too timaid im translating these principles into concrete reiorms. France has repeatedly shied away from the kind of comprehensive tax carried out during the 1980s, and has paid the price for this in high umemployment and lost competiumemployment and lost compen- tiveness. Five years is too long to wait to see this redressed. |

## Regulating BT

targeted



 ers to stamp out unfarir compet1.
Hion This is necessary, because
the present syistem for challenging











## Millennium calls



## A way out of the beef stew

Caroline Southey, Alison Maitland and Peter Norman on the difficulties in ending the dispute between the UK and its EU partners

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 isters considered lifting the exporth
ban on biritibb beef by-prodects,
booth side in the os-
 not easily find an overall settlement
which will restore the punctured
pride of Mr Jubn Major's admuris. pride of Mr John Major's admbtois-
tration and meet the deeppy felt concerrs of its continental partuers.
since the Britith
announced over twount monthent agi
 fataab Jakob disease (CCDD), science an
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 inseparable. And has made the
this latest stage in the conflict the poiniss unpredectabie
Finding a framework for the
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 be hard enough, stiven the scepp
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the effectivenental Eal Europe abo the effectiveness of effiorts so far to
tackle the disease
ETent then Mar Major will have to calvenateo wherther any and have
will command surport inside the





## Trmancial \%imc

| No Labour | failed election campaign makes him an ensy target. Sour muttering | wites. <br> There are signs Reuter may be broming umbearable for others |  |
| :---: | :---: | :---: | :---: |
|  |  |  | other 46 candidates combined. |
|  |  |  |  |
| With the sound of Benjamin Netanyahu's victory. rallies stim ringing in Jerusalem streets, the knives have come out winin theLabour party over the succession to Shimon Peres. | assasimation insiders say that | Daimler-Penz Aerospace and be |  |
|  |  |  |  |
|  |  |  |  |
|  | Buit Barak has hardily endeared | the supervisory boarc, no longer |  |
| Labour insiders say their leader. who has failed in five attempts to win outright the prime ministerial election, must now go. |  |  |  |
|  |  |  |  |
|  |  |  | If not, |
| Tabour'a constitution allows a eisurely 24 monftis to find a replacement, but two cmitenders have lost no time. |  | Nasty |  |
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| Shick 54 -year-ild foreden minister sind former army chief, on the ofher, Haim Ramon, 46 , the interior | Mich like Rabin and-Peres. |  | ing |
|  |  |  | con |
|  |  |  |  |
|  | End game |  |  |
| Both fit the bill for "New Labour"; as defined by the party newspaper, which has called for an inftision of "more telegenic | ating on the |  | elections ior |
|  |  | But, as the frist unofficial results |  |
|  | man who left tehimd a la | ed like playboy "Nasty" ha |  |
| poiticicians". And they mark a <br> generational shift - Peres may well |  | been trounced by a dour trade |  |
|  |  |  |  |
| prove the last prime minister to have played a role in Israeli's creation in 1948. | bee miny be in retreat from a | Omplals ofe | The city's defeated $m$ |
|  | boar |  |  |
| Bat there simiarities end |  | ago when they persuaded Nastase | deferat on 'massive professional |
|  |  |  | defamation by my rival's election |
| boosted by the Grapes of Wrath attacks on Lebanese guearilias, |  |  | nwhile. bi |
| while Raxion has built his ċmeer |  |  |  |
| ${ }^{\text {on }}$ - Smporport for the peace proce | disilize of Reiuter, has fust filed a | cumes to kep |  |
| trade imion reforms, is thought betcer wielder. of the party |  |  |  |
|  |  | sports-lovers, it thought that it |  |
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## 100 years ago

## cuba and the States

 cuba and the StatesWashingto:- The Foreige
Relations Committe have taker no action on Mr Morsar's
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 insurgents. Prom an informal
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do the cause of the Cubans and do the cause of the Cubans and
 sdijourn without taking action, 50 years ago The Prench Elections elections, the strongest party in
 Althuyeh a number of results colonies, these are not expected esults to any great extent. The he election resultilit is expected ader of the Popular There a tripartitite Government Socialists, who are the real losers in the elections, will
cooperate, but there is less certainty about the Communists.

## FINANCIAL TIMES

Tuesday June 41996

French PM to spread welfare costs more widely
Juppé vows progressive cuts in tax and spending

Pressure grows on Netanyahu to pursue Mideast peace talks


UK steps up veto policy over EU beef ban contunad tom pege 1


Supporter of Yeltsin loses city election hit by scandal








 Mr Sobchar was defeated by
Mr Vhadmir yakoviev, the dep
uty miver


 Yakovlev yoestearraly moderated Mr
Yeltsin's reelection
and
 contrizoution to the city.
Mampor Anatoly sobichak has
compeed his mission Five years
 ported democratic transforma-
tomes. Now the work aboud be
different. Mr Yakoviev said

 Solbchak ta a low trartout among
the cty's 3 sm voters

 torate's umpredictabilty. The elections for the post of



 cian headed by Nr Victor cher-
nomyrdar the prime minister
Mr Yarover, however, yester-
 Oleg Soskovets, the hardiline Inst
depupty prime minister widely
 Yeltsin adidinistration
IAr Soskovertis is believed to
have developed close ties with Hae dircctors of the many deterice
plants in St Petersbure Obseaver, Page 17

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# FINANCIAL TIMES COMPANIES \& MARKETS 

Fletcher King

Tuesday June 41996<br>OTHE FDAMCLAL TMES LMITED $19 \%$

## Deutsche Babcock sees 'another recession'

## ISS shares plunge to two-year low

Sbares in ISS, the Danish.blased international
contract cleaning group, slidit to a two-year Iow of
 fend between Mr Hearik Sipscager, former US max Gemmina sildes $9 \%$ on news of losses taly's largest corporate' dynasties. sew theme varn of ng Fridsas's amoumcement of heavier.than expec-
ted loseses. Page 20

## 



 ational investors in the czech market all foll
Enichem to sell L200bn Nontefibre stake
Knichem the chemicals subsidilary of Rni, taly's
State state controiled oil, gas and chemicals company, is
 qnoted ital
Japan Tobacco hit by planned share sale afs set in train plans for the second pubbic offering of shares held by the government TJ.'s stock price
fel Y 4,300, or 4.7 per cent, to Y881,000. Page 22

 chasiman, that his group, long regarded as part of minded chapbols (conclomerates), should co- coperate
more closely with other carmakers. Page Pakhor board backs $\$ 500 \mathrm{~m}$. Pakhoed bid pany, has launched a pubilic offer for all outstandcompany in which it holds a 28 per cent stake. The offer, which has been unanimonosly endorsed hy the
Univar board, is worth almost $\$ 500$ oun Page 23.
Facia's shoe shops go into administration
Shoe shops belonging to the UK's Facia Group were put into adoministration atter accountants SPMMG withdrew a Hight Court chatlenge to have them
pe group. Page 24



Mobil shake-up
reaches
structure

## at the top

action
Mobin, the leading US energ
mnnttiatinnal.
yesterda anittratinnal. yesterda
announced a top managemen
shakeout intended to comple manke-out intended to compl
ment the epepseated operatonal
resucturing under way in the
group.
thre present hierarchy, based on
three lohal divisions, will be Splintered into 11 husiness unit management group to a strategic and policymaking "executive
officen of four people led by
Mi
uncio Noto, group chairman an cuccio Noto, group chairman an
chief executive
The brak with the global for The break with the global for mat, typical in
agement was not driven hy mosi
nednction". Mr Noto sald. How ever, the changes were conssisten he gronp's restructaring pro There would he no extraordi: which would facilitate further piperationali chand ches still in the
pipeline, the company said
Important changes recently
 leum, in which the groups apreed
to pool $\$ 5 b$ of Earopean fuel and lubricant assets.
Last week Mobil struck a deal
ceding control of tis VS
Canad
Canaian natural gas marketing Canadian natural gas marketing
to Houston-hased Panknerg,
Thich operates north Americai
 for interests including. Mohil's
stake the gisas proessimg plants.
The henchmark change
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Elsewhere, all onl olbased


 gory, also falls into this carte-
Under Under the naw structure,
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icals, are expected to
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tro and other prondet. Apart from Mr Noto, top ranks.
eers in the new "excutive officen
are Mr Paul Hoemmans, currenty
 Mr Rohert Swanson who has
hithertor overseen chemicals,
property and technology. Overall hussiss results wil sibilities which also include exec
utive development, strateg and
 admisistraive tasks, inclnding
puhlic relation sand personnel
will he he led byin Mr Thomes
Deloach, the chief financhal ofit-
German engineering group incurs interim loss as new orders weaken


## Crédit Foncier investors threaten rebellion

| By Androw Jack in Paris | ain | ma |  | examining the management of |
| :---: | :---: | :---: | :---: | :---: |
|  | reasons for sharp accounting practices. | of Frr10.8hn (52.1hn), is desigued partly to put pressure | ahead of planned redundancy measures proposed to rednce | the bank to consider any possihie legal action that could be |
| de France, the troubled | Ms Colettee Neeville, head of | on the Preach government to | operating costs at the bax |  |
| aperty bank, believe they may | Adam, the French association for | become more active in restruct. | A large group even rented a | Although the French govern- |
| ar to hlock approval of the |  | She has written to Mazars, | quarters of the ministry of | CFF, it sits on the group's |
|  | tors im the group, said she had | Credit Fonciers auditors, asking | finance and economics in Paris, | - |
| cral meetiog, sched | proxies for more than 6 m sham | it to explain to shareholders | which sits on the hanks of the | the chairman |
| They have written to | which hased on attendance at | ${ }^{\text {why, so shorrily }}$ atiter valuations | - Rriver seine. ${ }^{\text {In answer to a question in the }}$ | Eartier this year, it exercised |
|  | ficient to achieve a onethird |  | French |  |
| Is at the large losses reported | action, following losses |  | jean Arthuis, the economics an finance minister, pledged tha | governor as the |
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## Enichem to sell L200bn stake in Montefibre



Postbank
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news diaest
UK insurers may buy Argentaria business




 Mediaset flotation held up




 AGF employee tranche taken up The traiche of shares reserved for employeess of Assurancess


 number predicted by some internal estimates and mare than


Bosch deputy chairman dies. Mr Friedich Scciiefter depinty chaimman of Robert Bosch, the
German autommotive components and ensineering company.
 concean in 1984 , moving $t$ B Bosch eight years later. He was set to suacceed the late Wolifzang Schiaren as


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Schiefer may aliso have rufled






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## SERENISIMA

Mastellone Hnos. S.A Republic of Argenina
US $\$ 75,000,000$
Financing for the Company's Corporate Investment Program

US\$55,000,000
Senior Term Loan
International Finance Corporation and dhoupe Paricipaions in
The Sanwa Bank Limited, New York Branch Rabobank Curacao n.v.
Nederlandse Financierings-Maatschappij voor Banco Exterior (Suiza) S.A.

US\$20,000,000
Convertible Income Participating Loan
Intemational Fininance Corporation


April 1996



## COMPANIES AND FINANCES ASIA-PACIFIC/INTERNATIONAL Japan Tobacco shares hit by offer plans



## Philippine National Bank goes private



## Cool global response

 to NZ bond buy-back By fichened Adams Nawbact
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party lead


FINANCLAL TIMIES TUESD.AY JUNE 41996


## Facia's shoe shops go into administration



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## Sharp rise in results in first quarter for Fortis

Fortis is an international inancial group: It is active in the field. of insurance, banking and investment in Westem Europe, the United States and Aistralia through more than 100 Fortis companies. Fartis has over $30,000{ }^{\prime \prime}$ amployees.

It is possible to invest in Fortis throigh the shares and depositary recceipts for shares in its two parent compantes, Fortis $A G$ and Fortis AMEV, each of which owns $50 \%$ of fortis.

Fortis AG is listed on the exchanges of Brussels, Antwerp, London anc Luxembourg. Fortis AMEV is isted on the exchanges of Amsterdam. London and Luxembourg and hes a sponsored ADR program in the United States.

Prospects
The high percentage increases were caused in part by the fact that the results of the first quarrer of 1995 were comparavivelv verv low, especiallv in the banking sector, and the capital gains realized in thc insurance sector.
These excepuinnally high percentage increasses can therefore not be expecied in the quarters to come. hherefore not be expectied in the quarters to come.
Consequenul. Forisis is mainaining the forecast it made carlier: barring unforeseen circunnstances and sharp fluctuations in exchange and interest rates, it is expeccing nel profin for 1996 to be clearly higher.

The cwo parenı companies arc abo slanding by their forecast: for 1996 they are once again expecing hiyher
eaarnings per share.

Net profit Fortis first quarter 1992-1996


Operating result Fortis first quarter 1992-1996

extraurdinarily sharply compared with the first quarer of 1995. Net profit rose by 299, ntile the operaing result increased br $25 \%$. This growth is atribuable in particular
to it banking operaions. The results of its insurance un is banking operaions. The resulss of is insurance
accivies in the Benelux and Spain also developed well. Total income increased by 9 g\% to ECU 4.8 billiont the autonomous rise amounted to $4 \%$. Movemens in exchange rates on balance had a slighidy posidive impact on Foris's resuls.
The earnings per share of Foris AG and Fortis AMEV rose bv $29 \%$ and $22 \%_{6}$ respeccively

|  | Foris AG (in BEF) |  |  | Foris AMEV (in NLG) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\because$ | Fint <br> $\cdot \begin{array}{c}\text { quarter. } \\ 1996\end{array}$ | $\begin{gathered} \text { Fintr } \\ \text { quartir } \\ 1995 \end{gathered}$ | Incrase | $\begin{gathered} \text { Finnt } \\ \substack{\text { quarker } \\ 1996} \end{gathered}$ | $\begin{aligned} & \text { First } \\ & \text { quarter } \\ & 1995 \end{aligned}$ | $\begin{array}{r} \text { Incriase } \\ \text { in } \% . \end{array}$ |
| Ner carnings per stiare |  | 60 | 23 | 2.36 | 1.94 | 22 |
| Equity per share | 2.460 | 2,249 *) | 9 | 85.71 | 79.74 *) | 7 |

7 Yearend 1999.

| (in ECU million) | Finst quarter 1996 | Fist quacter | $\begin{gathered} \text { Increase } \\ \text { in } \% \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Total income | 4,842 | 4,449 | 9 |
| Operating result | 243 | 195 | 25 |
| Net profit | 157 | 122 | 29. |
| Net equiry | 5,056 | 4,776 *) | 6 |
| Total assets | 127,771 | 125.486 *) | 2 |

") Yarend $199 \%$.

## Barclays to merge private

 banking amem Barclays Bank has applied fora separate banking ficence for
a


## David Lloyd asked to clarify his role

## yy Poderick Oram, Consumer industries Editior $\begin{aligned} & \text { year but management control } \\ & \text { passed }\end{aligned}$

 Whitbread urote yesterday to to Stivetbread team the helpot, managing direc-




 became a divstion of the brew.
ing and leisurre group.
He is is charaiman of the divt.
sion on a salary of $E 240,000$ a.

## BZW makes surprise choice



## Casinos

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per cent aheai before excep-

tionals | effe |
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NEWS DIGEST
Tesco service to challenge banks
Tesco is to take on the high street banks by offering shoppers
much hlyber interest rates than they can get on their nomal
current accounts.




 friancial sarrices, as do other rontinental Eroups. including
the Freoch retailer Carrefour and Ahold of the Netherlands
Christopher Broun-Humes
Emap disposal for $\mathbf{£ 2 0 0 m}$

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the Ifft hargest publisher in its sector.




 ing Johnston Christopher Price and James Buxton
Therapeutic Antibodies to float


 TAb is a low. tech biotecannology company which bas refined
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| Niederhoffer Global Systems, S.A Nimberhorezer Invistuens, Icc. |
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| Britannio |
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| \$25,000,000 <br> Floating rate notes tue May 2000 |
| For the period 31 Mary 1996 to 30 August 1996 the noles will bear interestat $6.25^{\circ} \mathrm{c}$ per annurr. Interest payable on the neterani interes pqmeninite cil.54,75 per 5900.000 mole . |
| Agent: Morgan Guaranty Trust Company |
| JPMorgan |



## Unigate raises

 \$65m by selling US restaurants$\qquad$


Taking stock of this year's investor relations success stories

## at the

1996 UK Investor Relations Magazine Awards in association with the FINANCIAL TIMES

## Wednesday 26 June 1996, The London Hilton on Park Lane

Investor Relations magazine has commissioned an independent in-depth survey of fuind managers and analysts to rank this year's top performing investor relations departments across a wide array of key IR disciplines.

The results of this research are not revealed until the night of the awards presentation. Winners are called up on stage to receive awards and congratulations from their fellow IR professionals and advisers during a black-tie 'dinner at one of London's most prestigious venues.

To find out if you are among them make sure that you
reserve your ticket now by calling
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in association with


FINANCIAL TIMES




The Offer will expire at 11:00 am, London time, on Friday, 1442, June, 1996, Snd June, 1996


INTERNATIONAL PEOPLE




## Greenberg junior rises





## ON THE MOVE

| chairman of Italgas, has be elected chairman of AGP |
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| Australia's formar Libeeral |
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| Klaus Goette as chairman of |
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## Aluminium prices fall as US labour talks prosper

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## Treasuries recover from early losses

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## Issuance dominated by retail-targeted offerings

| eurobond market was <br> rings while institutional estors lay low ahead of Friy tankan report in Japan. <br> TERNATIONAL <br> ONDS <br> recilethank, the Belglan <br> ds ysued 5200 m of 21 -year <br> e. Some observers said the <br> was driven by arbitrage <br> estor demand, and thought rould be slow to sell <br> dieed the yield spread wid. <br> in the course of the day <br> Nikko reported demand <br> Swiss tovestors as well as |
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## MARKETS REPORT

## Markets quiet as traders wait for economic data






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## FT MANAGED FUNDS SERVIGE



FT MANAGED FUNDS SERVICE


## Equities refuse to shrug off despondent mood

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| Sterling moved even higher againstthe D-Mark, government bonds the D-Marly, government bonds recosersd to join the party yesterdhy. |  |
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| Thene London marret dids simus of |  |
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| wer as a much feared US purrhas |  |
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| not fall further, considering the |  |






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## Volatile bonds lead Dow into further decline

 Senior bourses reverse losses after late \$ revival






## Lender collapse reports sharpen Japanese worries

## 24LLe9 and the Pacijisc Stock

Gloomy outlook for Light

 lost 0.2 per cent
Intel. the silico

##   stock overvalued The shares dropped 131 ler cent in earl trade before crepping back to <br>  internet-related companiles Chmmunicestion Netoom Sinvices  Worries about the possibility raise interest rates caused cyclical shares, which woupd be disproportionately hurt by








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Rs20 or 7,1 per ont


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[^1]:    
    

[^2]:    

    Mortgage Capital Trust Collateralized Mortgage Obligations, Series A
    Class A-1 Bonds Due lst June,
     6

    By: Backers Trust Compens, 25 Trustre.

